

# Takashimaya Company, Limited

Takashimaya Reports Earnings for the Nine Months Ended November 30, 2013

## 1. Qualitative Information about Consolidated Operating Results

### (1)Summary of Operating Results

Total consolidated sales and other operating revenue for the Takashimaya Group rose 3.0% from the same period a year ago, to 648,191 million yen. Consolidated operating income was up 14.6%, to 16,473 million yen, and consolidated ordinary income increased 14.3%, to 19,643 million yen. Consolidated net income climbed 16.5%, to 10,609 million yen.

In the first nine months (March 1 – November 30, 2013) of the fiscal year ending February 2014, the Japanese economy staged a steady recovery, largely driven by favorable corporate performance.

However, given concerns about the cooling of consumer confidence due to the consumption tax hike scheduled in April 2014, it is difficult to be optimistic about future economic conditions.

In this environment, the Takashimaya Group continued to execute structural reforms and sought to enhance its sales capabilities, mainly in department stores. In addition, the Group took steps to improve its business performance, making the most of its advantage of having highly profitable companies.

### (2)Segment Information

Operating performance by segment is discussed below.

#### Department Stores

In the Department Stores segment, sales and other operating revenue increased 3.1% from the same period a year ago, to 573,043 million yen. Operating income rose 37.1%, to 6,581 million yen.

The Takashimaya Group worked to bolster the sales base for its stores and strengthen merchandizing capabilities and customer strategies to improve its earnings base using “reforming the department store business in Japan” as its slogan.

During the nine months under review, the Department Stores segment posted higher revenues and earnings, thanks to continued high growth in sales of big-ticket items, such as select clothing, general merchandise and jewelry, in addition to the success of sales initiatives designed for the season, such as TV commercials tailored to the Hyakkasai, Artistic Japan, all-store sales promotion in autumn. While sustained high temperatures and severe weather such as typhoons affected the start-up of winter clothing in October, sales recovered in November as temperatures fell.

In large stores, which are the core of the segment earnings, the Nihombashi store reported increased revenues, reflecting its approach to renovating women's general merchandise on the first floor to activate sales, in addition to a strong lineup of events to commemorate its 80th anniversary. The Yokohama store also posted higher revenues on robust sales of jewelry and articles for living, including housing-related items such as furniture. In addition, the Shinjuku store, which had been enjoying a growing number of customers since the linking of the Tokyu Toyoko Line with the Tokyo Metro Fukutoshin Line in March 2013, increased revenues steadily, thanks to the success of its efforts to attract and retain new customers through proactive advertising activities continuously conducted in areas along the Tokyu Toyoko Line. In terms of merchandise, department stores also increased revenues steadily, thanks to the launch of the Cashmere Knit Collection, in which they procured raw materials and commercialized products on their own, in October as part of their offering of merchandise excelling price and quality, taking advantage of the Group's economies of scale.

Overseas, Takashimaya Singapore Ltd. posted additional growth in revenues following stronger efforts for card members and tourist customers, among other measures. Although operating expenses increased, operating income rose with the effect of foreign exchange, reflecting the depreciation of the yen.

### **Contract & Design**

In the Contract & Design segment, sales and other operating revenue declined 7.7% from the same period a year ago, to 13,522 million yen. Operating income fell 36.3%, to 362 million yen. Takashimaya Space Create Co., Ltd. posted a decline in sales and other operating revenue due to a reaction to orders received from large commercial facilities in the previous fiscal year. In addition, earnings also decreased because of higher costs to expand the renovation business.

### **Real Estate**

The Real Estate segment's sales and other operating revenue increased 6.6% from the same period a year ago, to 26,735 million yen. Operating income totaled 6,184 million yen, an increase of 5.5%. Toshin Development Co., Ltd. posted higher revenues and earnings, mainly due to the expansion of the Tamagawa shopping mall, the full-scale operation of new facilities such as Hanamizuki Terrace (Nagareyama Otakanomori Shopping Center) and higher rental income from specialty stores. Toshin Development Singapore Pte. Ltd. also reported an increase in revenues on greater rental income. While operating expenses increased, operating income rose with the effect of foreign exchange, reflecting the depreciation of the yen.

### **Finance**

Sales and other operating revenue in the Finance segment increased 1.5% from the same period a year ago, to 8,759 million yen, while operating income rose 0.3%, to 2,730 million yen. Takashimaya Credit Co., Ltd. posted increased operating revenues following a rise in the number of gold card members and solid growth in overall shopping transactions. Although this resulted in higher costs to tighten credit management, earnings increased.

### **Other**

Sales and other operating revenue in the Other segment, including the Group's Cross Media Division, increased 3.4% from the same period a year ago, to 26,130 million yen. The segment posted operating income of 680 million yen, a rise of 133.5% from a year ago. In the Cross Media Division, while orders received by net media contributed higher revenues, a decline in orders by the mainstay catalog media resulted in lower revenues. However, Good Live Co., Ltd. posted higher revenues supported by solid sales in department stores. In addition, revenues of Select Square Co., Ltd., which became a consolidated subsidiary in the second quarter of the previous fiscal year, were added from the beginning of the current fiscal year.

## **2. Qualitative Information about Consolidated Financial Status**

Consolidated assets at the end of the third quarter (November 30, 2013) stood at 850,040 million yen, up 59,352 million yen from the end of the previous fiscal year (February 28, 2013), mainly reflecting increases in cash and deposits, notes and accounts receivable-trade and investment securities. Liabilities rose 39,451 million yen from the end of the previous fiscal year, to 494,695 million yen, chiefly due to an increase in notes and accounts payable-trade. Net assets totaled 355,345 million yen, up 19,901 million yen from the end of the previous fiscal year.

Consolidated cash and cash equivalents at the end of the third quarter (November 30, 2013) totaled 78,964 million yen, up 14,983 million yen from the end of the previous fiscal year (February 28, 2013). Net cash provided by operating activities was 24,382 million yen, an increase of 2,667 million yen from the same period a year ago. This mainly reflects a year-on-year increase in the provision for retirement benefits of 3,713 million yen.

Net cash used in investment activities was 13,272 million yen, a decline of 9,616 million yen from the same period a year ago. This was mainly due to a 4,948 million yen increase in proceeds from the withdrawal of time deposits and a 4,254 million yen decline in payments into time deposits.

Net cash provided by financing activities was 181 million yen, compared with net cash used of 21,782 million yen in the same period a year ago. This was chiefly due to a 21,384 million yen decline in repayment of long-term loans payable and a 700 million yen increase in proceeds from long-term loans payable.

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	As of February 28, 2013	As of November 30, 2013	(million yen)
<b>Consolidated quarterly balance sheets</b>			
<b>Assets</b>			
<b>Current assets</b>			
Cash and deposits	69,495	75,475	
Notes and accounts receivable-trade	98,978	124,737	
Short-term investment securities		7,999	
Merchandise and finished goods	37,270	45,257	
Work in process	443	664	
Raw materials and supplies	521	533	
Other	30,131	32,551	
Allowance for doubtful accounts	(577)	(573)	
Total current assets	<u>236,263</u>	<u>286,647</u>	
<b>Noncurrent assets</b>			
Property, plant and equipment			
Buildings and structures, net	154,003	153,289	
Land	213,057	213,736	
Other, net	11,695	13,555	
Total property, plant and equipment	<u>378,755</u>	<u>380,581</u>	
Intangible assets			
Goodwill	745	660	
Other	28,233	27,973	
Total intangible assets	<u>28,979</u>	<u>28,633</u>	
<b>Investments and other assets</b>			
Investment securities	96,100	107,608	
Guarantee deposits	41,288	40,093	
Other	12,094	9,228	
Allowance for doubtful accounts	(2,794)	(2,753)	
Total investments and other assets	<u>146,688</u>	<u>154,177</u>	
<b>Total noncurrent assets</b>	<u>554,423</u>	<u>563,392</u>	
<b>Total assets</b>	<u>790,687</u>	<u>850,040</u>	

Takashimaya Reports Earnings for the Nine Months Ended November 30, 2013

	As of February 28, 2013	As of November 30, 2013	(million yen)
<b>Liabilities</b>			
<b>Current liabilities</b>			
Notes and accounts payable-trade	87,883	110,688	
Short-term loans payable	19,172	22,721	
Current portion of bonds		30,000	
Income taxes payable	4,045	3,421	
Advances received	77,022	84,001	
Gift certificates	57,174	56,235	
Provision for point card certificates	3,136	3,422	
Asset retirement obligations		11	
Other	46,212	50,433	
<b>Total current liabilities</b>	<u>294,645</u>	<u>360,935</u>	
<b>Noncurrent liabilities</b>			
Bonds payable	30,000		
Long-term loans payable	49,674	50,389	
Asset retirement obligations	1,301	1,405	
Provision for retirement benefits	43,648	42,774	
Provision for directors' retirement benefits	207	252	
Provision for environmental measures	651	647	
Other	35,116	38,290	
<b>Total noncurrent liabilities</b>	<u>160,597</u>	<u>133,759</u>	
<b>Total liabilities</b>	<u>455,243</u>	<u>494,695</u>	
<b>Net assets</b>			
<b>Shareholders' equity</b>			
Capital stock	56,025	56,025	
Capital surplus	45,085	45,085	
Retained earnings	206,440	213,750	
Treasury stock	(536)	(546)	
<b>Total shareholders' equity</b>	<u>307,014</u>	<u>314,314</u>	
<b>Accumulated other comprehensive income</b>			
Valuation difference on available-for-sale securities	12,106	19,370	
Deferred gains or losses on hedges	1	5	
Revaluation reserve for land	8,537	8,537	
Foreign currency translation adjustment	1,767	6,671	
<b>Total accumulated other comprehensive income</b>	<u>22,413</u>	<u>34,586</u>	
<b>Minority interests</b>	6,015	6,444	
<b>Total net assets</b>	<u>335,443</u>	<u>355,345</u>	
<b>Total liabilities and net assets</b>	<u>790,687</u>	<u>850,040</u>	

Takashimaya Reports Earnings for the Nine Months Ended November 30, 2013

	(million yen)	Nine months ended November 30, 2012	Nine months ended November 30, 2013
<b>Consolidated quarterly statements of (comprehensive) income</b>			
Net sales	588,648	605,017	
Cost of sales	436,200	450,062	
Gross profit	152,448	154,954	
Other operating revenue	40,531	43,173	
Operating gross profit	<u>192,979</u>	<u>198,128</u>	
Selling, general and administrative expenses			
Advertising expenses	18,306	17,906	
Provision for point card certificates	2,387	2,638	
Provision of allowance for doubtful accounts	293	375	
Directors' compensations, salaries and allowances	49,362	49,756	
Retirement benefit expenses	5,102	3,426	
Rent expenses on real estates	27,943	30,001	
Other	75,208	77,550	
Total selling, general and administrative expenses	<u>178,603</u>	<u>181,655</u>	
Operating income	<u>14,375</u>	<u>16,473</u>	
Non-operating income			
Interest income	311	336	
Dividends income	665	776	
Equity in earnings of affiliates	1,462	1,585	
Other	1,621	1,486	
Total non-operating income	<u>4,060</u>	<u>4,185</u>	
Non-operating expenses			
Interest expenses	1,003	848	
Other	247	166	
Total non-operating expenses	<u>1,251</u>	<u>1,015</u>	
Ordinary income	<u>17,185</u>	<u>19,643</u>	
Extraordinary income			
Gain on sales of noncurrent assets	210		
Gain on sales of investment securities	38		
Other	28		
Total extraordinary income	<u>278</u>		
Extraordinary loss			
Loss on retirement of noncurrent assets	2,192	3,059	
Loss on valuation of investment securities	19		
Other	20	81	
Total extraordinary losses	<u>2,231</u>	<u>3,141</u>	
Income before income taxes and minority interests	<u>14,954</u>	<u>16,780</u>	
Income taxes-current	4,440	5,526	
Income taxes-deferred	873	144	
Total income taxes	<u>5,313</u>	<u>5,670</u>	
Income before minority interests	9,640	11,109	
Minority interests in income	534	500	
Net income	<u>9,105</u>	<u>10,609</u>	

Takashimaya Reports Earnings for the Nine Months Ended November 30, 2013

	Nine months ended November 30, 2012	Nine months ended November 30, 2013	(million yen)
<b>Consolidated quarterly statements of comprehensive income</b>			
Income before minority interests	9,640	11,109	
<b>Other comprehensive income</b>			
Valuation difference on available-for-sale securities	2,121	7,173	
Deferred gains or losses on hedges	(9)	3	
Foreign currency translation adjustment	929	2,955	
Share of other comprehensive income of associates accounted for using equity method	904	2,040	
Total other comprehensive income	<u>3,945</u>	<u>12,172</u>	
<b>Comprehensive income</b>	<u>13,585</u>	<u>23,282</u>	
<b>Comprehensive income attributable to</b>			
Comprehensive income attributable to owners of the parent	13,050	22,782	
Comprehensive income attributable to minority interests	534	500	

Takashimaya Reports Earnings for the Nine Months Ended November 30, 2013

	(million yen)	Nine months ended November 30, 2012	Nine months ended November 30, 2013
<b>Consolidated quarterly statements of cash flows</b>			
Net cash provided by (used in) operating activities			
Income before income taxes and minority interests	14,954	16,780	
Depreciation and amortization	13,869	13,643	
Amortization of goodwill	85	85	
Increase (decrease) in allowance for doubtful accounts	(418)	(46)	
Increase (decrease) in provision for directors' bonuses	(16)	(16)	
Increase (decrease) in provision for retirement benefits	(4,586)	(873)	
Increase (decrease) in provision for directors' retirement benefits	34	45	
Increase (decrease) in provision for point card certificates	(251)	286	
Interest and dividends income	(977)	(1,112)	
Interest expenses	1,003	848	
Equity in (earnings) losses of affiliates	(1,462)	(1,585)	
Loss (gain) on sales of noncurrent assets		(210)	
Loss on retirement of noncurrent assets	1,352	2,053	
Loss (gain) on sales of short-term and long term investment securities		(38)	
Loss (gain) on valuation of investment securities	19	0	
Decrease (increase) in notes and accounts receivable-trade	(11,040)	(21,495)	
Decrease (increase) in inventories	(6,758)	(8,141)	
Increase (decrease) in notes and accounts payable-trade	21,507	22,195	
Other, net	(358)	6,565	
Subtotal	<u>26,957</u>	<u>28,982</u>	
Interest and dividends income received	1,768	2,160	
Interest expenses paid	(911)	(665)	
Income taxes paid	(6,099)	(6,094)	
Net cash provided by (used in) operating activities	<u>21,715</u>	<u>24,382</u>	
Net cash provided by (used in) investing activities			
Payments into time deposits	(4,839)	(585)	
Proceeds from withdrawal of time deposits	60	5,008	
Purchase of short-term and long term investment securities	(10)	(778)	
Proceeds from sales of short-term and long term investment securities	5	56	
Purchase of stocks of subsidiaries and affiliates	(1,960)		
Purchase of property, plant and equipment and intangible assets	(16,149)	(17,250)	
Proceeds from sales of property, plant and equipment and intangible assets	9	238	
Other, net	(3)	38	
Net cash provided by (used in) investing activities	<u>(22,889)</u>	<u>(13,272)</u>	
Net cash provided by (used in) financing activities			
Net increase (decrease) in short-term loans payable	40		
Proceeds from long-term loans payable	5,300	6,000	
Repayment of long-term loans payable	(23,160)	(1,775)	
Cash dividends paid	(3,298)	(3,298)	
Other, net	(623)	(784)	
Net cash provided by (used in) financing activities	<u>(21,782)</u>	<u>181</u>	
Effect of exchange rate change on cash and cash equivalents	1,395	3,693	
Net increase (decrease) in cash and cash equivalents	<u>(21,560)</u>	<u>14,983</u>	
Cash and cash equivalents at beginning of period	76,077	63,980	
Cash and cash equivalents at end of period	<u>54,516</u>	<u>78,964</u>	